

FY
2018

Recommended Budget

Spotsylvania County



County Administrator's
Tax Rates Advertisement Recommendation
March 16, 2017

Recommendation:

- ✓ No Change
- ✓ Advertise existing rates

Since 2007 Student Pop & County Pop Have been going in opposite directions

<u>Fiscal Year</u>	<u>Student Population</u>	<u>Variation [Student Population] [%]</u>	<u>March 31 Student ADM^{1&2}</u>	<u>Variation Student ADM [%]</u>		<u>County Population³</u>	<u>Variation [County Population] [%]</u>
2007-2008	24,390	#REF!	23,936	#REF!		120,015	#REF!
2008-2009	24,197	-0.8%	23,714	(0.9%)		120,977	0.8%
2009-2010	24,216	0.1%	23,710	(0.0%)		122,397	1.2%
2010-2011	23,868	-1.4%	23,376	(1.4%)		124,823	2.0%
2011-2012	23,775	-0.4%	23,265	(0.5%)		126,137	1.1%
2012-2013	23,725	-0.2%	23,264	(0.0%)		127,696	1.2%
2013-2014	23,773	0.2%	23,290	0.1%		129,188	1.2%
2014-2015	23,817	0.2%	23,315	0.1%		129,943	0.6%
2015-2016	23,678	-0.6%	23,096 ²	(0.9%)		131,463	1.2%
2016-2017			²				
2017-2018			²				

NUM DELTA 712 -2.90% 840 -3.50% 11,448 9.50%

Notes:

¹ Average Daily Membership from VDOE.

² ADM for FY 2016 has been submitted; however, is not VDOE final

³ Estimates for 2000 - 2014 from US Census Bureau; 2015 and 2016 provided by Spotsylvania's Planning Staff

* ADM and membership numbers exclude VPI, Head Start and Special Education ECSE students.

Since 2007 Student Pop & County Pop are going slowly in opposite directions

- Decline in Students is small and dispersed
- Arguably no reduction in school costs
- Potential desirable reduction in class sizes
- County population increase is also modest
- 2016 CAFR shows no significant increase in numbers of 911 calls or court cases

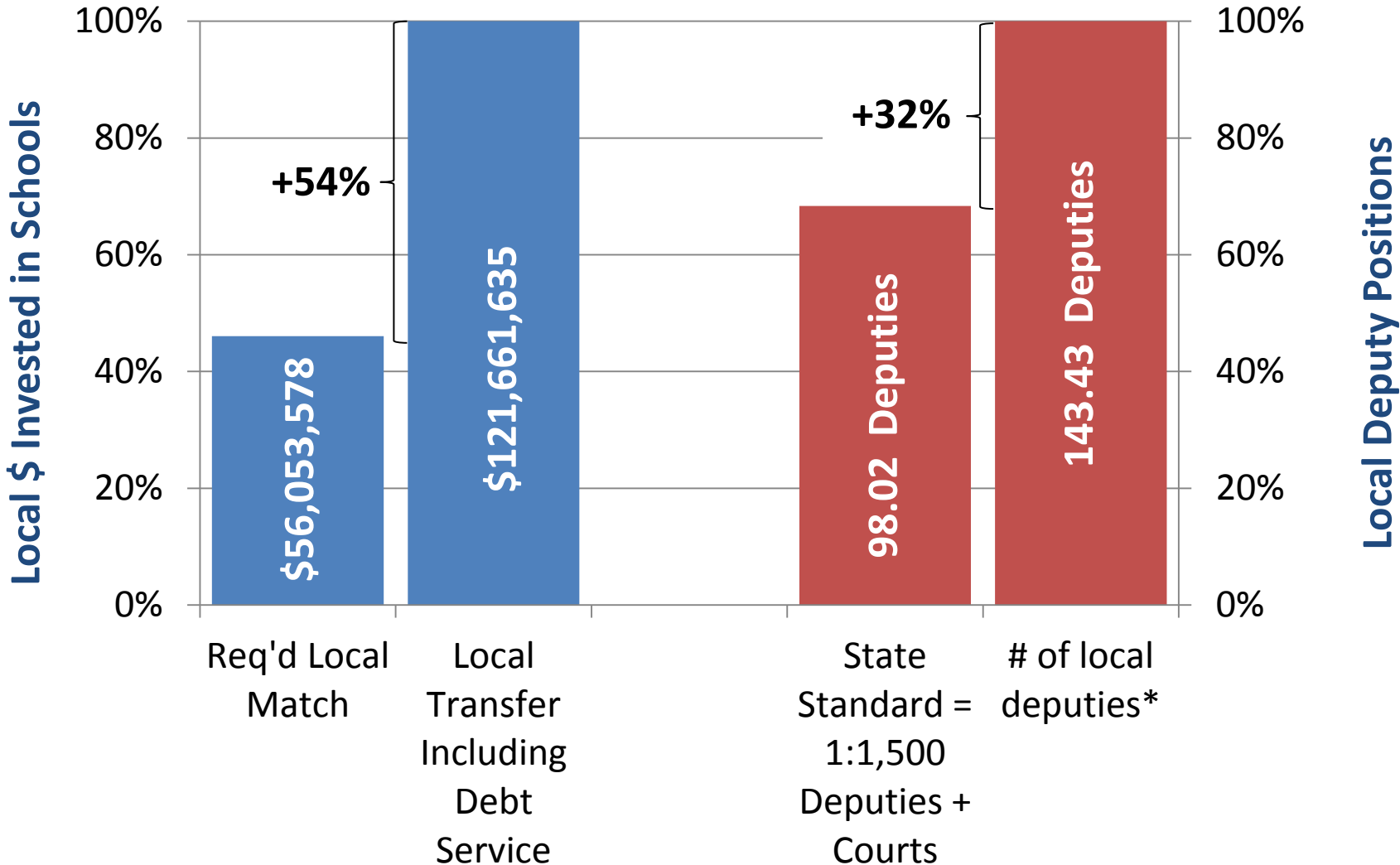
Quantifiable Benchmarks

- School Division: Mandatory SOQs + non-SOQ mandates = Required Local Match
- Sheriff's Office: State Standard is 1 LE Officer per 1,500 of Population + certain LOS standards for courts
- FREM: Response Time Standards per Comp Plan; 6 minutes max. in PSD, 8 minutes max. outside PSD, 7 minutes max. for all County

Quantifiable Benchmark Stats

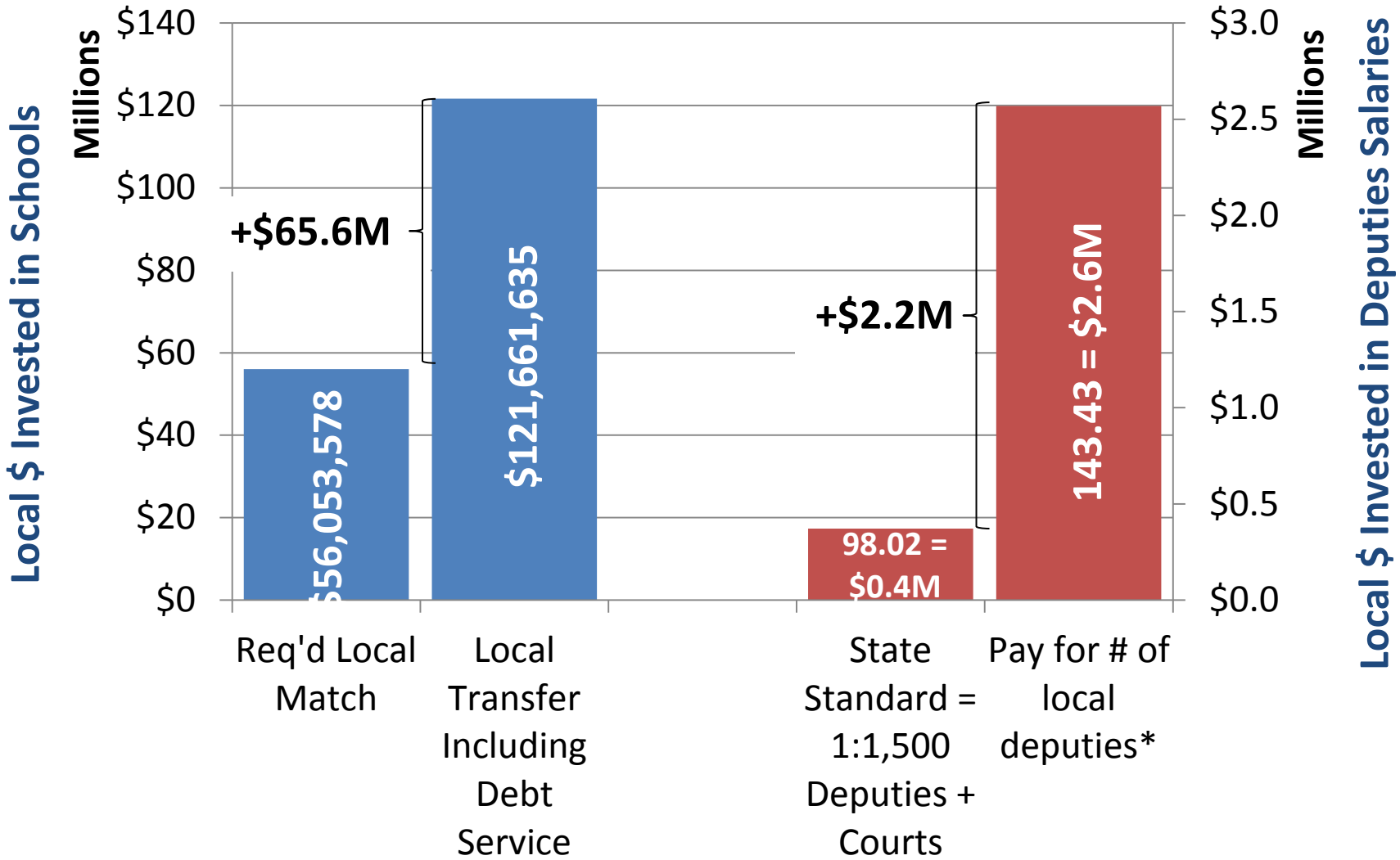
- \$121,661,635 Local transfer to Schools is *more than double* our Required Local Match
- Spotsylvania's 143.43 Deputies are 45 (or nearly 1/3) more than the state standard (Note that these include 15 SROs + 1 DARE)
- FREM's response times run about 2 minutes long in the PSD, 1 minute long outside the PSD and 1 minute long county-wide

Our Local Commitment to Schools & Law Enforcement in Relation to Virginia Standards



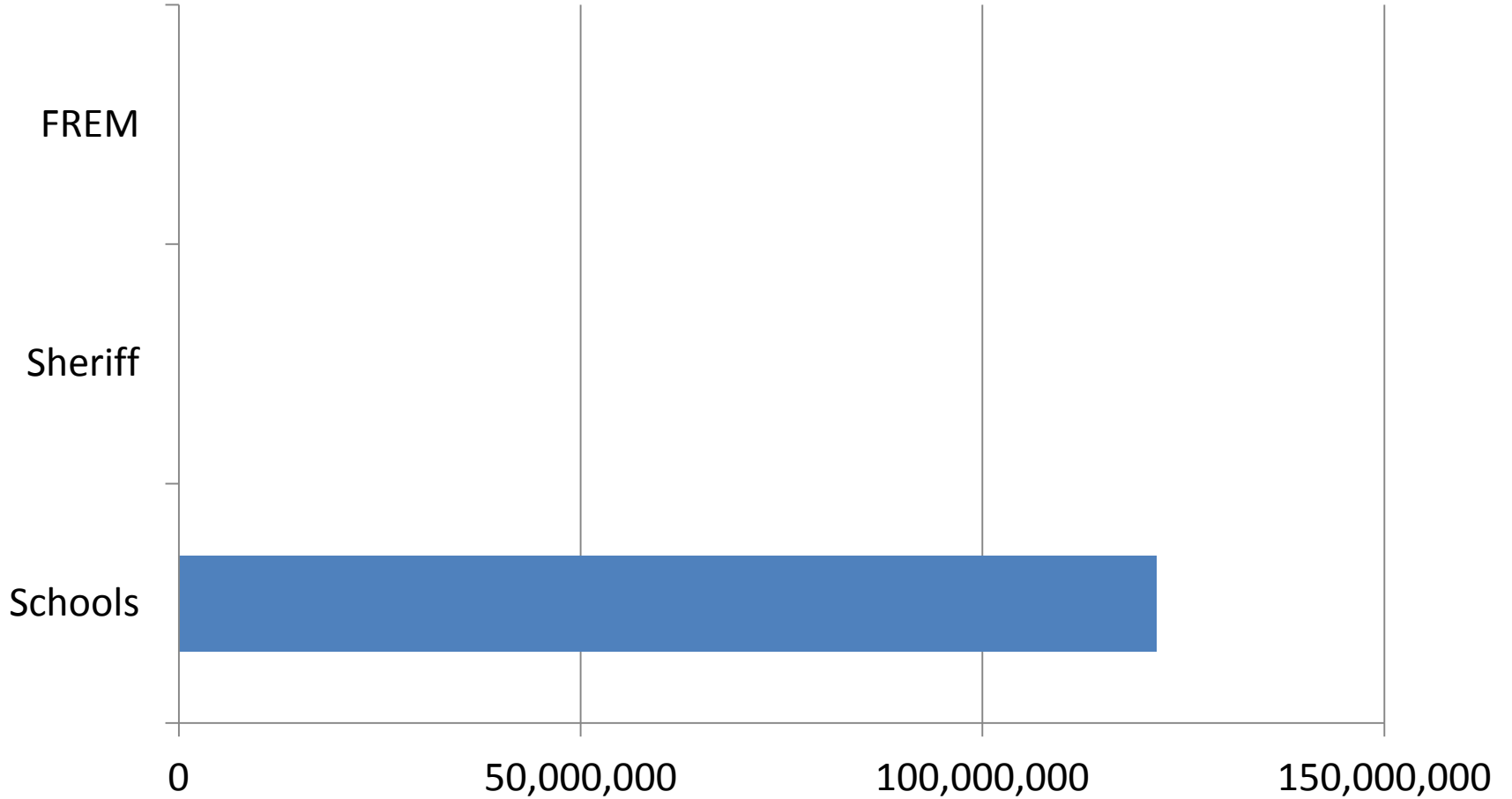
*Includes 15 SROs and 4 DARE officers. The Schools reimburse the County for one SRO annually.

Our Local Commitment to Schools & Law Enforcement in Relation to Virginia Standards



*Includes 15 SROs and 4 DARE officers. The Schools reimburse the County for one SRO annually.

Comparison of Local Transfers



Schools are Spotsylvania's

TOP

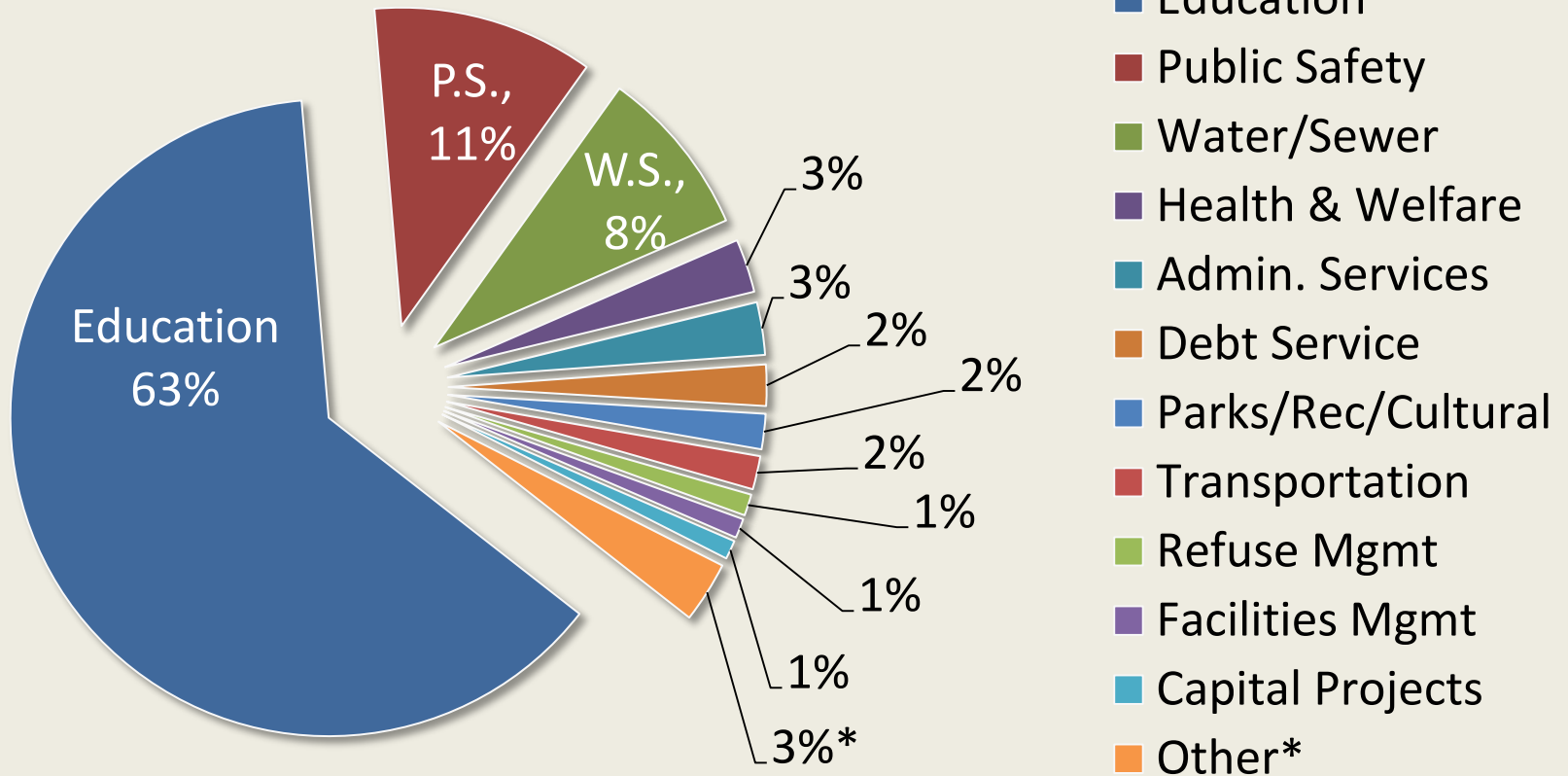
PRIORITY

**As measured by either our voluntary local
transfer or our total appropriation**

Recommended Budget

What Does the Money Pay For?

All Funds – Reality Pie



*Other category includes Community Development, Executive Services, Judicial Administration, and Voter Services, each of which comprises 1% or less of total expenditures

What are the Real Priorities?

- Lower athletic fees before health insurance?
- Activity buses before VRS payments?



How big is the School's problem?

The School Division's "Gap" is about the same as a family with \$50,000 in after-tax income having to find the money to buy a new refrigerator-freezer – a \$850 problem.



\$2,000,000 in Possibilities -

- Defer or eliminate OPEB contrib. - \$500,000
- IS Service Contract adjustment - \$200,000
- DSS revenue found in our favor - \$200,000
- Balance of Revenue Updates - \$200,000
- Reduce Budget Contingency $\frac{1}{4}\%$ - \$310,000
- No Grant for Body Cameras so no CA - \$110,000
- No Deputies for VSP vacancies - \$180,000
- Delay Replacement EMS equip. - \$100,000
- No BPOL threshold change - \$150,000
- No contribution to Airport Museum - \$ 50,000

How much is enough?

School Division “Gap” per proposed	\$4.3 mil
<u>Reduced by “Possibilities”</u>	<u>\$2.0 mil</u>
“Net” for School Division to find	\$2.3 mil

\$2.3 mil is < 1 % of School Operational Budget
Historic School Division budget outcomes suggest there is a high probability that the Division would succeed in finding all funds necessary to cover this “Net” (if not the “Gap”)

Looking for more?

Don't Look at the Compensation Set-Aside.

- Evergreen found market lags that need to be addressed in fairness to our employees
- Evergreen found that 16 of 19 matched positions are paid higher by our Schools
- On average, the School Division pays 16.8% more for comparable positions
- Several of the differences noted are >25%, one is more than 50%

Looking for more...

- Transfer \$15,023 to the Division from the Schools donation account

Tax Rate Advertisement

The Board is asked to decide tonight the tax rates to be advertised -

Recommended Budget

Date	Next Steps
March 28	Public hearings on Budget, Tax Rates & CIP
March 30	Budget work session
April 4	Budget work session
April 6	Budget work session; preliminary approval of CIP
April 11	Adoption of FY 2018 Budget and 2017 tax rates