

Regional Funding

Fiscal Year 2023 - Intergovernmental Funding Application

Rappahannock Area Community Services Board

Agency Total Budget

In the boxes below provide an overview of the administrative costs associated with your total agency budget for the FY 2023 Budget. Please also provide updated FY 2021 Actuals, data has been rolled over from previous application submissions for other fiscal years.

	FY 2019 Actual	FY 2020 Budgeted	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Salary	20,457,755.00	20,921,910.00	19,150,089.00	21,735,745.00	18,892,028.00	22,123,527.00	22,867,515.00
Benefits	4,491,473.00	4,716,047.00	5,070,727.00	5,509,022.00	5,252,054.00	5,613,461.00	5,813,170.00
Operating Expenses	9,483,697.00	9,673,371.00	8,424,339.00	10,520,224.00	8,372,724.00	10,625,426.00	10,837,935.00
Capital Expenses					0.00		0.00
Other Expenses	2,428,065.00	2,476,626.00	2,584,991.00	2,662,783.00	2,962,877.00	2,689,411.00	2,743,199.00
Total	36,860,990.00	37,787,954.00	35,230,146.00	40,427,774.00	35,479,683.00	41,051,825.00	42,261,819.00

Agency Total Revenues

Please include revenue associated with your entire organization for FY2023. Please also provided updated FY 2021 Actuals, data has been rolled over from previous application submissions for other fiscal years. This section represents the TOTAL revenue your organization is receiving. The revenue associated with specific programs will be listed within your program budgets; this section represents total revenues. (For example if your organization requests funding for multiple programs the total amount requested from each locality or other entities goes within this section)

	FY 2019 Actual	FY 2020 Budgeted	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Caroline	110,120.00	117,347.00	113,974.00	113,974.00	113,974.00	125,219.00	132,522.00
Fredericksburg	272,529.00	286,306.00	286,306.00	286,306.00	286,306.00	304,960.00	322,852.00
King George	107,024.00	114,605.00	114,605.00	114,605.00	114,605.00	126,186.00	144,498.00

	FY 2019 Actual	FY 2020 Budgeted	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Spotsylvania	393,026.00	427,593.00	427,593.00	427,593.00	427,593.00	484,418.00	575,164.00
Stafford	385,462.00	411,082.00	411,082.00	411,082.00	411,082.00	449,037.00	519,969.00
United Way	5,122.00	5,122.00	2,518.00	3,310.00	2,798.00	3,409.00	3,478.00
Grants	9,793,109.00	9,044,195.00	10,680,302.00	10,550,606.00	10,585,249.00	10,550,606.00	10,793,796.00
Client Fees	24,442,558.00	26,029,664.00	25,457,358.00	26,947,678.00	23,998,897.00	27,435,370.00	28,118,289.00
Fundraising					0.00		0.00
Other (Click to itemize)	1,352,040.00	1,352,040.00	1,361,306.00	1,572,620.00	2,865,294.00	1,572,620.00	1,651,251.00
Total	36,860,990.00	37,787,954.00	38,855,044.00	40,427,774.00	38,805,798.00	41,051,825.00	42,261,819.00

Surplus / Deficit

	FY 2020 Budgeted	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Surplus or Deficit	0.00	0.00	3,624,898.00	0.00	3,326,115.00	0.00

Rappahannock Area Community Services Board

Agency Information

Agency Name Rappahannock Area Community Services Board
Physical Address 600 Jackson St., Fredericksburg, VA, 22401, US
Mailing Address 600 Jackson St. Fredericksburg, VA 22401
Agency Phone Number (540) 940-2308
Federal Tax ID # 541183037
Web Address <http://www.rappahannockareacsb.org>
Agency Email Address jyaun@rappahannockareacsb.org

Agency Mission Statement

The Rappahannock Area Community Services Board (RACSB) is dedicated to education, recovery, treatment, and wellness of Planning District 16 residents affected by mental health and substance use disorders and developmental disabilities.

Number of Years in Operation 51

Main Contact

Main Contact Tina Cleveland, phone: (540) 993-1185, email: tcleveland@rappahannockareacsb.org
Job Title Director of Finance and Administration

Localities Served

Please select any/all localities your agency serves.

Caroline
Fredericksburg
King George
Spotsylvania
Stafford

Rappahannock Area Community Services Board

Locality Information

Caroline County

In FY2021, Rappahannock Area CSB (RACSB) provided Mental Health, Developmental Disability, and Substance Abuse services to 1,569 Caroline County residents. RACSB also provided \$295,681 in financial assistance to uninsured and low income Caroline residents. In FY 2021, Caroline County accounted for 7% of the Temporary Detention Orders (TDO) issued. TDOs are requested by RACSB emergency services therapists following an assessment that determined an individual is at risk of causing serious harm to themselves or to others or is unable to care for themselves, due to mental illness, and the individual is unable or unwilling to seek treatment voluntarily. For FY 2023, RACSB requests \$132,522 from the County of Caroline, an increase of \$16,838. RACSB will use the increase in funding towards hiring additional therapists and peer specialist in order to address behavioral health crisis, which may ultimately decrease the need for law enforcement intervention.

City of Fredericksburg

In FY2021, RACSB provided Mental Health, Developmental Disability, and Substance Abuse services to 3,018 Fredericksburg City residents. RACSB also provided \$905,733 in financial assistance to uninsured and low income Fredericksburg residents. In FY 2021, City of Fredericksburg accounted for 27% of the Temporary detention orders issued. TDOs are requested by RACSB emergency services therapists following an assessment that determined an individual is at risk of causing serious harm to themselves or to others or is unable to care for themselves, due to mental illness, and the individual is unable or unwilling to seek treatment voluntarily. For FY 2023, RACSB requests \$322,852, from the City of Fredericksburg, an increase of \$36,546. RACSB will use the increase in funding towards hiring additional therapists and peer specialist in order to address behavioral health crisis, which may ultimately decrease the need for law enforcement intervention.

King George County

In FY2021, Rappahannock Area CSB (RACSB) provided Mental Health, Developmental Disability, and Substance Abuse services to 1,586 King George County Residents. RACSB also provided \$239,575 in financial assistance to uninsured and low income King George residents. In FY 2021, King George County accounted for 5% of the Temporary Detention Orders (TDO) issued. TDOs are requested by RACSB emergency services therapists following an assessment that determined an individual is at risk of causing serious harm to themselves or to others or is unable to care for themselves, due to mental illness, and the individual is unable or unwilling to seek treatment voluntarily. For FY 2023, RACSB requests \$144,498 from King George, an increase of \$18,312. RACSB will use the increase in funding towards hiring additional therapists and peer specialist in order to address behavioral health crisis, which may ultimately decrease the need for law enforcement intervention.

Spotsylvania County

In FY2021, Rappahannock Area CSB (RACSB) provided Mental Health, Developmental Disability, and Substance Abuse services to 8,136 Spotsylvania County residents. RACSB also provided \$1,439,935 in financial assistance to uninsured and low income Spotsylvania residents. In FY 2021, Spotsylvania County accounted for 33% of the Temporary Detention Orders (TDO) issued. TDOs are requested by RACSB emergency services therapists following an assessment that determined an individual is at risk of causing serious harm to themselves or to others or is unable to care for themselves, due to mental illness, and the individual is unable or unwilling to seek treatment voluntarily. For FY 2023, RACSB requests \$575,164 from Spotsylvania, an increase of \$90,746. RACSB will use the increase in funding towards hiring additional therapists and peer specialist in order to address behavioral health crisis, which may ultimately decrease the need for law enforcement intervention.

Stafford County

In FY2021, Rappahannock Area CSB (RACSB) provided Mental Health, Developmental Disability, and Substance Abuse services to 6,635 Stafford County residents. RACSB also provided \$1,419,921 in financial assistance to uninsured and low income Stafford residents. In FY 2021, Stafford County accounted for 28% of the Temporary Detention Orders (TDO) issued. TDOs are requested by RACSB emergency services therapists following an assessment that determined an individual is at risk of causing serious harm to themselves or to others or is unable to care for themselves, due to mental illness, and the individual is unable or unwilling to seek treatment voluntarily. For FY 2023, RACSB requests \$519,969 from the County of Stafford, an increase of \$70,932. RACSB will use the increase in funding towards hiring additional therapists and peer specialist in order to address behavioral health crisis, which may ultimately decrease the need for law enforcement intervention.

Rappahannock Area Community Services Board

Agency Budget Narrative

Administrative Expenses

Provide an overview of the administrative costs for your agency.

Administrative cost pertain to functions that benefit the entire Agency. Those functions included Human Resources, Payroll, Information Technology, Quality Assurance, Purchasing, Accounting, Billing and Budgeting. Administrative cost represent less than 10% of total Agency expenses. Agency administrative costs are allocated to Agency programs proportionally based on specific program costs.

If your agency is requesting an increase or decrease in administrative funding, please describe in detail the reasons for these changes.

Not Applicable - Rappahannock Area CSB (RACSB) is not requesting funding for administrative costs.

Please provide justification for and specific amounts of administrative costs that are defrayed by locality funds.

Not Applicable - Rappahannock Area CSB (RACSB) is not requesting funding for administrative costs.

Capital Expenses

Please provide an overview of the capital costs for your agency.

RACSB uses reserves, not locality funds to fund capital projects. As such, capital projects are not included in the Agency budget section of the Funding Application.

Please provide justification for and specific amounts of capital costs that are defrayed by locality funds.

Not Applicable - RACSB does not defray the cost of capital projects with local funds.

Salary & Benefit Expenses

Please provide an overview of any increases or decreases in general personnel expenses for your agency.

With an increase in local funding, RACSB plans to hire three new emergency services therapists and three new certified peer specialist to increase capacity for mental health emergency services response for all five localities. The addition of three new therapists at an estimated annual cost of \$244,869 and three new peer specialist, at an estimated annual cost of \$144,088, will allow RACSB to see more individuals at the time services are needed, while decreasing intervention time necessary for law enforcement response.

Please provide a description of any changes to agency benefits structure or cost.

RACSB works with a benefit consulting firm to continuously monitor the cost of employee benefit plans and make plan design changes to help contain costs. None the less, health care and pharmacy costs continue to rise year over year. RACSB plans for a 2% increase in the cost of employee benefits in FY 2023.

Budget Issues

Provide any legislative initiatives or issues that may impact the agency for the upcoming year.

The General Assembly approved a proposal to establish a statewide system that pairs mental health professionals with law enforcement for calls regarding individuals experiencing a mental health crisis, including the development of guidelines and training programs for law enforcement, crisis teams, call center employees, and clinical staff, called the 'Mental Health Awareness Response and Community Understanding Services', or Marcus Alert. Currently, the bill requires Planning District 16 to implement Marcus alert by July 1, 2023. RACSB's Emergency Services(ES) program currently responds to mental health crisis situations 24 hours per day. However, the Marcus Alert initiative will likely change the method of response and the timing in which ES therapists become involved. RACSB cannot measure the full impact of the bill until it is implemented. In addition, DBHDS is transforming the crisis care continuum directly impacting how crisis services will operate in Planning District 16.

If you are aware of “outside” funding sources that will expire or be reduced on a set cycle or date, please note those below and how you are planning for them.

RACSB is not aware of outside funding sources that will expire or be reduced at this time.

Please detail any identified agency needs or areas of concern that are currently not being addressed in your funding request.

RACSB provides many mental health, substance abuse and developmental disability services that are not covered by local funds including the following programs: Case Management, Psychosocial Rehabilitation, Assertive Community Treatment, Supportive Housing, Medication Assisted Treatment (for opioid abuse), Residential Support Services, Crisis Stabilization, Day Support and Prevention. These programs all address areas of need in each locality. All of these programs are available to residents at each locality, based on need, at no cost to the local government.

Rappahannock Area Community Services Board - Mental Health Services

Program Overview

General Information

Program Name Mental Health Services

Is this a new program? No

Program Contact

Name Jane Yaun

Title Executive Director

Email jyaun@rappahannockareacsb.org

Phone (540) 940-2308

Program Purpose / Description

Provide an overview of this program

RACSB's Mental Health service includes multiple programs to treat individuals experiencing mental health issues. In particular, RACSB uses local funding to support the Outpatient and Emergency Services programs. Mental Health Outpatient services includes specialized counseling and psychiatric services to seriously emotionally disturbed children and their families and to adults with serious mental illness. Therapists and physicians provide individual, group and family therapy to best meet the needs of individuals and their families. Outpatient nurses provide primary health care screening to improve the total well being of individuals served. RACSB also recognizes the impact of trauma on mental health and provides trauma informed therapeutic approaches. Outpatient clinics operate in all localities to provide services to individuals close to where they live. Emergency Services clinicians provide crisis intervention services 24 hours a day. Emergency Services clinicians seek the most appropriate, least restrictive option for individuals experiencing a mental health crisis. Clinicians pre-screen individuals for involuntary hospitalization and facilitate voluntary admissions to local and state psychiatric hospitals. The Mental Health program relies on fee revenue from insurances (including Medicaid), State, Local, and Federal funding to cover the cost of providing services to each locality. No individual is turned away due to their inability to pay for services.

Justification of Need

Please state clearly why this service should be provided to the citizens of the region and why the localities should consider this funding request.

There is a strong tie between physical health and mental health yet very few area practitioners are equipped to treat both conditions and many do not accept uninsured patients or patients with Medicaid coverage. Further, there is a shortage of mental health providers in the area, further restricting access to mental health services when needed. Untreated mental illness increases the rate of hospital visits, homelessness, incarceration, school drop out and lost work days, impacting the individual, the family and community at large. In Comparison on range of indicators of wellness and social determinants of health as measured by the Behavioral Risk Factor Surveillance System, RACSB receives a score of 35 on a 100 point scale where 0 is the worst and 100 is the best, indicative of the expansive need within our community. In Planning District 16, deaths by suicide increased 48% from 2019 to 2020. King George and Stafford County having significant increases of 200% and 109% respectively.

If this is a new program, be sure to include the benefits to the region for funding a new request.

Not Applicable - The RACSB Mental Health Program is not new.

Rappahannock Area Community Services Board - Mental Health Services

Program Budget Narrative

Please indicate in detail reasons for increases or decreases in the amounts you are requesting.

COVID has created a significant strain on the emergency mental health system in Virginia, leading to work force shortages, a decrease in private mental health providers in communities and a bed shortage crisis at both private and state psychiatric hospitals. These factors have led to individuals experiencing mental health crises to have long waits in emergency rooms and have created a huge strain on both CSB emergency services resource and law enforcement resources. The addition of three emergency services therapists and three peers to provide direct crisis intervention in our community, will hopefully decrease the need for law enforcement intervention and decrease the need for emergency room visits. It will also improve the clinical response to community members, allowing us to meet the individuals where they are, deescalate crises, and refer to appropriate resources immediately.

If an increase is being requested, please describe the impact not receiving an increase would have on the program.

Not funding these resources will leave our community struggling to meet the behavioral health needs of our community with increased resources needed from hospitals and law enforcement. Our current hospital system cannot meet the demand of those needing inpatient psychiatric treatment. Our efforts to deescalate and prevent crises sooner can help alleviate this strain and provide a more effective and less traumatic response for community members.

In particular, please describe in detail if any increase is sought for new positions or personnel.

RACSB requests an increase in funding to offset the cost of three additional emergency services therapists and three peer specialists. The estimated annual cost of salary and fringe benefits for three therapists is \$244,869 and for three peers \$144,087. Approximately 40% of the cost of crisis services is covered by reimbursement from patients' health insurance. RACSB requests an increase in funding from localities to cover the remaining 60% (\$233,374) of the cost. The cost of the positions is divided proportionally among the localities based on the number of individuals served.

Rappahannock Area Community Services Board - Mental Health Services

Program Specific Budget

In the boxes below provide program specific administrative costs associated with this program for FY 2023. Please also provide updated FY 2021 Actuals. Data has been rolled over from previous fiscal year application submissions.

	FY 2019 Actual	FY 2020 Budgeted	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Personnel	7,090,91 1.00	8,317,96 0.00	7,553,68 6.00	8,215,36 8.00	7,551,89 9.00	8,467,94 6.00	8,938,82 2.00
Benefits	1,644,77 5.00	1,744,17 7.00	1,766,56 6.00	1,959,31 9.00	1,857,11 9.00	2,028,26 1.00	2,156,26 6.00
Operating Expenses	4,789,83 9.00	4,753,68 5.00	4,243,41 2.00	5,777,57 9.00	4,762,43 2.00	5,835,35 5.00	5,952,06 3.00
Capital Expenses					0.00		0.00
Total	13,525,5 25.00	14,815,8 22.00	13,563,6 64.00	15,952,2 66.00	14,171,4 50.00	16,331,5 62.00	17,047,1 51.00

Program Specific Revenue

In the section below please provide revenue specifically associated with your program for FY 2023. Please also provide updated FY2021 Actuals. Data has been rolled over from previous fiscal year application submissions. The revenue in this section supports the implementation of your program and the services provided to the community.

	FY 2019 Actual	FY 2020 Budgeted	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Caroline	103,301. 00	110,528. 00	107,155. 00	107,155. 00	107,155. 00	118,400. 00	125,581. 00
Fredericksburg	256,474. 00	270,253. 00	270,253. 00	270,253. 00	270,253. 00	288,907. 00	306,799. 00
King George	99,942.0 0	107,523. 00	107,523. 00	107,523. 00	107,523. 00	119,104. 00	137,416. 00
Spotsylvania	359,030. 00	393,597. 00	393,597. 00	393,597. 00	393,597. 00	450,422. 00	541,168. 00
Stafford	354,647. 00	381,808. 00	374,934. 00	381,808. 00	381,808. 00	419,763. 00	490,695. 00
United Way		0.00			0.00		0.00
Grants	7,939,42 3.00	6,487,25 8.00	7,626,48 5.00	7,528,86 3.00	7,382,76 6.00	7,528,86 3.00	7,608,12 4.00

	FY 2019 Actual	FY 2020 Budgeted	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Client Fees	5,233,353.00	6,254,924.00	5,636,734.00	6,302,832.00	6,017,204.00	6,545,868.00	6,934,121.00
Fundraising		0.00			0.00		0.00
Other (Click to itemize)	239,897.00	809,931.00	388,750.00	860,235.00	1,613,077.00	860,235.00	903,247.00
other misc. grants	239,897.00	809,931.00	388,750.00	860,235.00	1,613,077.00	860,235.00	903,247.00
Total	14,586,067.00	14,815,822.00	14,905,431.00	15,952,266.00	16,273,383.00	16,331,562.00	17,047,151.00

Surplus / Deficit

	FY 2019 Actual	FY 2020 Budgeted	FY 2020 Actual	FY 2021 Estimate	FY 2022 Budget	FY 2023 Budget
Surplus or Deficit	1,060,542.00	0.00	1,341,767.00	0.00	2,101,933.00	0.00

Rappahannock Area Community Services Board - Substance Abuse Program

Program Overview

General Information

Program Name Substance Abuse Program

Is this a new program? No

Program Contact

Name Jane Yaun

Title Executive Director

Email jyaun@rappahannockareacsb.org

Phone (540) 940-2308

Program Purpose / Description

Provide an overview of this program

RACSB's Substance Abuse Programs provide specialized individual and group therapy services for adults and adolescents with substance abuse disorders. Therapists and physicians assess treatment needs related to substance use and provide education and treatment via specialized individual and group therapy services. Specialized treatment services are designed for women, and priority treatment is provided to pregnant and parenting women. The program provides linkage to community resources including placements in residential treatment programs. The program also coordinates services with community partners, including criminal justice and social service agencies. RACSB also provides a Medication Assisted Treatment (MAT) program to individuals suffering from opioid and heroin addiction. The program combines the use of oral medication with active participation in therapy, case management and peer support. RACSB requests funding for the Substance Abuse Program for FY 2023 to remain unchanged from funding received in FY2022..

Justification of Need

Please state clearly why this service should be provided to the citizens of the region and why the localities should consider this funding request.

Western State Hospital reports admissions involving cannabis are at the highest level since their reporting began in 2017. From January to June 2021, 67.5% of admissions involved cannabis, compared to 57% during the previous 6 month period. Mutli-drug use continues to rise. RACSB has increased suicide prevention education and outreach as well as harm reduction strategies to address the opioid epidemic. Following recent legalization of adult-use marijuana and gambling/online gaming, our prevention efforts continue to expand. With the pending pharmaceutical settlements related to opioids, we encourage localities to expand and fund primary prevention strategies.

If this is a new program, be sure to include the benefits to the region for funding a new request.

Not Applicable - The RACSB Substance Abuse program is not new.

Rappahannock Area Community Services Board - Substance Abuse Program

Program Budget Narrative

Please indicate in detail reasons for increases or decreases in the amounts you are requesting.

Not Applicable - RACSB is not requesting a change in funding for the Substance Abuse program.

If an increase is being requested, please describe the impact not receiving an increase would have on the program.

Not Applicable - RACSB is not requesting a change in funding for the Substance Abuse program.

In particular, please describe in detail if any increase is sought for new positions or personnel.

Not Applicable - RACSB is not requesting a change in funding for the Substance Abuse program.

Rappahannock Area Community Services Board - Substance Abuse Program

Program Specific Budget

In the boxes below provide program specific administrative costs associated with this program for FY 2023. Please also provide updated FY 2021 Actuals. Data has been rolled over from previous fiscal year application submissions.

	FY 2019 Actual	FY 2020 Budgeted	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Personnel	1,839,958.00	2,177,143.00	2,006,934.00	2,501,596.00	2,146,410.00	2,526,612.00	2,577,144.00
Benefits	386,909.00	494,392.00	490,444.00	582,225.00	549,344.00	588,047.00	599,808.00
Operating Expenses	849,711.00	1,053,956.00	766,151.00	1,204,483.00	869,772.00	1,216,528.00	1,240,858.00
Capital Expenses		0.00			0.00		0.00
Total	3,076,578.00	3,725,491.00	3,263,529.00	4,288,304.00	3,565,526.00	4,331,187.00	4,417,810.00

Program Specific Revenue

In the section below please provide revenue specifically associated with your program for FY 2023. Please also provide updated FY2021 Actuals. Data has been rolled over from previous fiscal year application submissions. The revenue in this section supports the implementation of your program and the services provided to the community.

	FY 2019 Actual	FY 2020 Budgeted	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Caroline	6,819.00	6,819.00	6,819.00	6,819.00	6,819.00	6,819.00	6,941.00
Fredericksburg	16,053.00	16,053.00	16,053.00	16,053.00	16,053.00	16,053.00	16,053.00
King George	7,082.00	7,082.00	7,082.00	7,082.00	7,082.00	7,082.00	7,082.00
Spotsylvania	33,996.00	33,996.00	33,996.00	33,996.00	33,996.00	33,996.00	33,996.00
Stafford	30,815.00	29,274.00	36,148.00	29,274.00	29,274.00	29,274.00	29,274.00
United Way		0.00			0.00		0.00
Grants	3,033,333.00	2,480,785.00	2,964,652.00	2,953,812.00	3,125,640.00	2,953,812.00	3,117,741.00

	FY 2019 Actual	FY 2020 Budgeted	FY 2020 Actual	FY 2021 Estimate	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Client Fees	563,664. 00	706,046. 00	628,127. 00	656,308. 00	316,964. 00	699,191. 00	592,515. 00
Fundraising		0.00			0.00		0.00
Other (Click to itemize)	382,395. 00	445,436. 00	431,538. 00	584,960. 00	990,083. 00	584,960. 00	614,208. 00
Other	382,395. 00	445,436. 00	431,538. 00	584,960. 00	990,083. 00	584,960. 00	614,208. 00
Total	4,074,15 7.00	3,725,49 1.00	4,124,41 5.00	4,288,30 4.00	4,525,91 1.00	4,331,18 7.00	4,417,81 0.00

Surplus / Deficit

	FY 2019 Actual	FY 2020 Budgeted	FY 2020 Actual	FY 2021 Estimate	FY 2022 Budget	FY 2023 Budget
Surplus or Deficit	997,579.0 0	0.00	860,886.0 0	0.00	960,385.0 0	0.00